# Grupo-epm

Annual Emerging Markets Corporate Conference 2018 Bank of America Merrill Lynch Miami, FL. May 30 - June 1

**Included in The Sustainabilty Yearbook 2018** 

ROBECOSAM (1)



## Agenda

- > Corporate overview
- > Infrastructure investment plan
- > Ituango Project
- > Financial highlights



#### We provide comprehensive solutions in the fields of:













Telecommunications (as Une Tigo shareholder)

#### Relevant facts



#### Colombia's largest multi-utility

- Assets: COP 47.8 billion\* (USD 17 bn equiv.)
- Revenues: COP 5.1 billion\* (USD 1.8 bn equiv.)
- **EBITDA:** COP 1.7 billion\* (USD 609 mn equiv.)

#### Headquartered in Medellin, with a growing Latin American portfolio

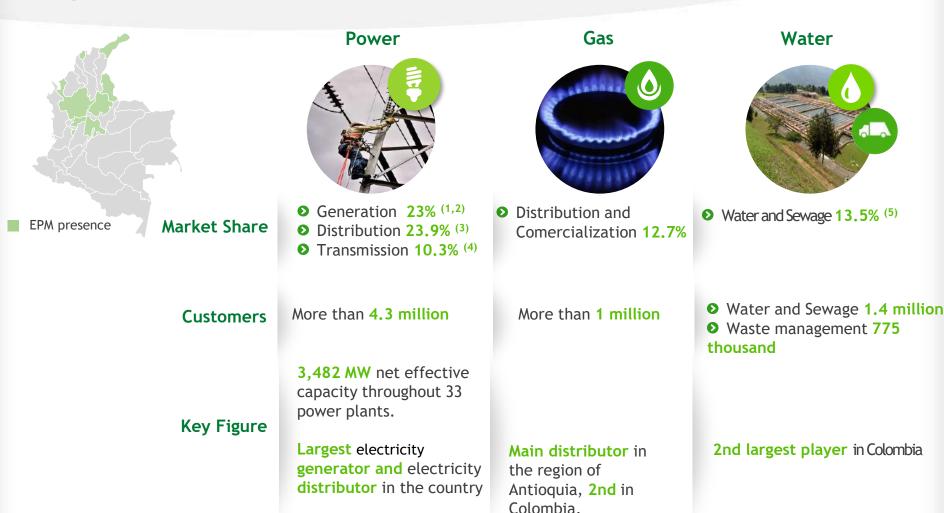
- Founded in 1955, 100% owned by the municipality of Medellin, with administrative and budgetary autonomy from its owner.
- Provides services across 6 countries throughout 7 business segments

#### **Credit Ratings:**

- Fitch: international BBB+ and Local AAA (rating watch negative from stable outlook).
- Moody's: Baa3 (placed under review for further possible downgrade).

<sup>\*</sup> Results as of April 30, 2018. Figures in COP translated into their USD equivalent using the exchange rate of COP/USD \$2,806.28 as of April 30, 2018.

#### Our presence in Colombia



Source: EPM. XM.

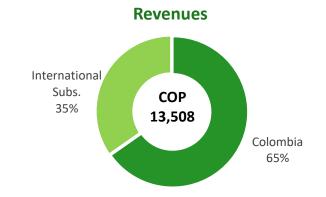
Note: Information as of Dec. 2017, unless otherwise stated.

- (1) EPM ranks 1st in terms of Generation, Distribution and Commercialization.
- (2) Based on electricity generated in the Sistema Interconectado Nacional.
- Based on commercialized energy.
- (4) Measured as a percentage of total transmission lines in the Sistema de Transmisión Nacional. (5) Information as of December 30, 2014.

### Our presence in Latin America







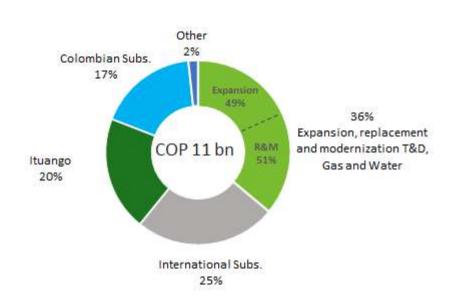
	<b>ADASA</b>	DECA	HET	Los Cururos	<b>ENSA</b>	TICSA	DELSUR
Year of acquisition:	2015	2010	2011	2013	2011	2013	2011
Amount Invested (USD MM):	991	635	314	238	152	116	63

Total invested: USD 2.509 million

### 2. Infrastructure Investment Plan 2018-2021

#### CapEx: COP 11 billion\* (USD 3.67 billion equiv.)

- ▶ 63% Power, 35% Water, 2% Other
- ➤ **58**% EPM Parent company, **17**% Colombian subsidiaries, **25**% International subsidiaries



#### Financing structure:

#### Funding operations to be disbursed (USD 1.779 MM):

- ✓ A/B loan IDB Invest: USD 1.000 MM
- ✓ EDC: USD 300 MM
- ✓ CAF: USD 200 MM
- Local commercial Banks: equiv. USD 113 MM
- ✓ BNDES: USD 85 MM
- ✓ IDB 2120: USD 81 MM

#### Funding operations in progress:

- Local bond in Chile: USD 400 MM
- Local commercial banks: USD 41MM

#### Potential new funding sources:

- ✓ Capital markets: international and local
- ✓ Commercial banks: international and local
- ✓ Development Banks

#### 2. Infrastructure Investment Plan 2018-2021

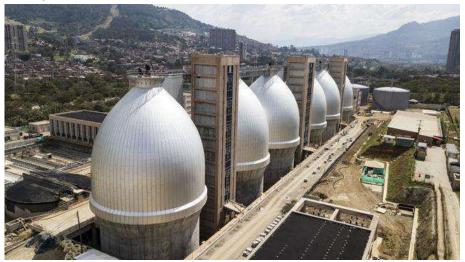
#### Aguas Claras Park - Waste Water Treatment Plant in Bello



#### The recovery of the Medellin river watershed

95% of the wastewater collected from the metropolitan area will be treated and returned to the river





Treatment capacity: 5.0 m<sup>3</sup>/seg

Total cost: COP 1.6 billion (USD 536 million equiv.).

**Invested to date**: COP 1.4 billion.

#### Key contracts for civil works and equipment:

- ✓ Korean Spanish consortium "Aguas de Aburra" HHA: Hyundai Engineering and Acciona Agua.
- ✓ North Interceptor: Colombian-Mexican consortium "CICE".

#### Start of operation (Plant): 3Q2018

✓ Status as of April 2018: 94.6% Progress in main components:

- Treatment Plant: civil Works are at 93.4%, mechanical component is at 98.7% and electrical component at 91.8%
- North Interceptor: 100% completed.

#### Financing strategy:

78% debt, 22% equity

- ✓ Loan agreement:
- IADB → USD 450 m.
  Disbursements: USD 369 m.

EPM will recover costs through a regulated tariff.

#### 2. Infrastructure Investment Plan 2018-2021

#### **Ituango Hydroelectric Generation Plant**



Largest hydro-generation power plant in Colombia 2.400 MW /8.563 GWh/year 17% of total Colombian installed capacity in 2022





Start of operation before the contingency: 1st power generation unit (300 MW) in November 2018 and the remaining 7 turbines will start operation gradually until the Project totals 2400 MW in March 2022.

#### Key contracts with top construction firms

- Main civil works: International Consortium CCC
- Turbines, generators: GE Renewable Energy Ltd.
- Transformers: Siemens Transformer Co. Ltd.

#### Work progress before the contingency



84.3% total work progress as of April 2018

Invested to date: COP 8.48 billion (USD 3 bn equiv.)

#### Progress of main civil works:

- The Dam, 225 m high with 20 million m<sup>3</sup> of rock is at 88% of construction.
- The Spillway, (a channel to control river floods of more than 22,600 m<sup>3</sup>/s of water and whose construction means excavating 14 million m<sup>3</sup> of rock) is at 99% of construction.
- The Power House was concluded.



External civil Works: Spillway and Dam

#### Progress in power generation equipment:

- 1st stage/4 power generation units: 4 turbines of 300 MW each and 4 generators of 336 MVA each. The manufacture is at 100% and the assembly is at 29.13%. 2nd stage/of 4 power generation units, just 3 in assembly process: 4.7%
- 25 transformers in total, of 112 MVA each. At the North Area the manufacture and assembly are at 100%. In the South Area, the manufacture is at 100%.
- **2 Crane bridges** of 600 tons of total capacity are under operation.



Civil Works at the Power House: equipment's assembly (turbines and generators)



Total cost: COP 11.4 billion (USD 3.8 billion equiv.)



Financing Strategy: 64% debt, 36% equity

#### > Financing allocated to date:

COP 7.4 billion (USD 2.6 billion equiv.)

- Represents 64% of the total cost of the project.
- Disbursed to date:

COP 4.4 billion (USD 1.6 billion equiv.)

#### Loans Agreements subscribed:

- ✓ Local bonds: COP 867.280 million
- ✓ Global COP bonds: COP 2 billion
- ✓ Club Deal: USD 106 million
- ✓ BNDES: USD 111 million
- ✓ EDC: USD 135 million
- ✓ BID-IIC and other banks: USD 1.000 million

(signed on December 29<sup>th</sup>,2017)

### **Location of Main Civil Works and Contingency**



#### Contingency chronology

#### April 28 April 29 April 30

**May 10** 

**May 12** 



Natural Blocking and unblocking of the **Auxiliary Diversion** System (ADS)



Landslide causing obstruction in the ASD tunnel.

#### **Actions:**

- Unplugging of diversion tunnels.
- Accelerated dam construction to reach 410 m.a.s.l.
- River flow output through tunnel No.2 for 2 hours.

May 9

Landslide near the entrances of diversion tunnels which caused their plugging.

Water intake to **Power House** using 4 intake tunnels. It began to pour water through the discharge tunnels of the Power House.

- Natural unblocking and blocking of tunnel No.2.
- The unblocking produced a water increase downstream generating an emergency in the township of Puerto Valdivia.

**May 16** 

**May 19** 

**May 20** 

May 24

May 26 & 27

June 5

- Partial obstruction of the water Flow out of the power house.
- The decision to evacuate the workers of the project and the inhabitants of the municipalities downstream (Puerto Valdivia, Tarazá, Cáceres, Caucasia, Nechí) was taken.

EPM startS to provide financial support to the families located in the shelters.

- Decrease in the water evacuation through the Power House.
- Minor water discharge through the tunnel 1. It is possible that the water could generate a flood downstream.

The dam reached 410 m.a.s.l.

- Landslide at the top of the . floodgates plaza.
- Evacuation of the workers who where carrying out work in the area.
- Finalize spillway to full design specs



#### Contingency chronology

#### Technical actions - What follows



 To continue rising the dam. Next milestone 415 m.a.s.l.



To block the diversion tunnel 2 and the Auxiliary Diversion System (ADS).



- Find a solution to evacuate the water from the reservoir.
- Shutting down the flow through the Power House and evaluate damages.



- Assess damages to tunnels and Power House
- Define technical solutions to recover the project



1.500 people carry out the repair works in 3 shifts per day/24 hours.

#### Insurance policies

- ✓ Material damage to infrastructure and equipment: USD 2,556 million, with a USD 1 million deductible.
- ✓ **Business interruption:** USD 628 million or 12 months: USD 380 million for the first stage of the project (initial 1,200 MW) and USD 248 million for the second stage (final 1,200 MW), with a 90-day deductible.
- ✓ **Third party**: COP 50.000 million (USD 18 million equiv.), with a COP 150 million deductible (USD 53.451 equiv.).
- √ These policies are held with representative firms in the insurance industry worldwide.

#### ✓ Claim conditions

- Detailed information updated to the insurance companies throughout the execution of the project.
- Insurance companies independent technical expert annual review and visit to the project- Recommendations received and implemented.
- The Adjuster appointed on a consensus basis on May 7. Information shared and insurance market meeting held. Geology, scheduling and DSU (Delay Start Up) experts to be hired by Adjuster.
- Recent major claims resolved without legal intervention.

#### Financial Impacts (preliminary view) and mitigation strategies

Energy for Reliability Charge

USD 41,5 MM guarantee

- In 2019 mitigated by the capacity available in La Sierra Thermal Plant (450 Mw)
- Expected energy reconfiguration bid in 2018 by the Regulator (CREG)

Commercial strategy anticipating

energy purchase processes for 2020

and 2021, additionally: availability of

450 Mw from La Sierra Thermal plant

Long Term contracts

- 2019: No commitments from Ituango
- 2020: 5000 Gwh
  2021: 2100 Gwh

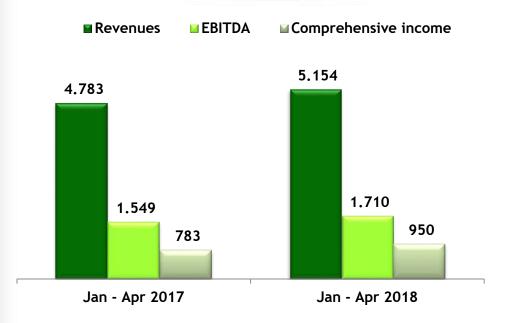
- Payments related to transmission lines
- From 35 USD MM to USD 94 MM equivalent
- Subject to compliance of the construction of Transmission Lines

- Contingencies for damages on third parties properties and other economical effects
- Under evaluation

- Additional capex related to:
  - Reparation and adjustments on the Cauca river diversion and Intake systems
  - Eventual Power house and equipment reparation

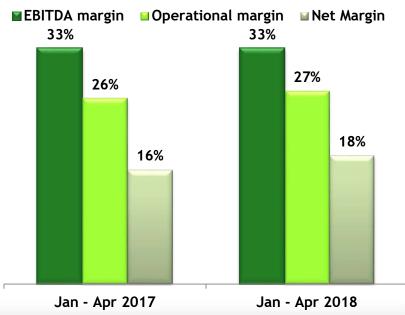
- Current action plan:
  - To continue rising the dam.
  - To block the right diversion tunnel and the Auxiliary Diversion System (ADS).
  - Finding a solution to evacuate the water from the reservoir.
  - Shutting down the flow through the Power House and evaluate damages.

# 4. Financial Results as of April 30, 2018 EPM Group Income Statement

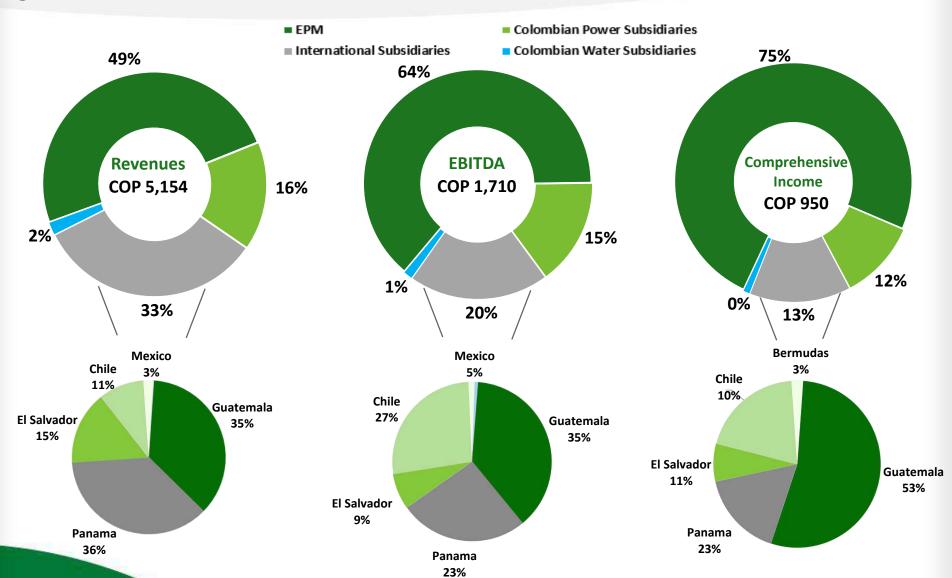


- Revenues increased COP 371, 8%, explained by greater demand on the non-regulated market and long-term sales on EPM Parent Company.
- EBITDA rose COP 161, 10% with respect to previous year.
- Comprehensive income rose COP 167, 21%, due to higher operating income in COP 162.

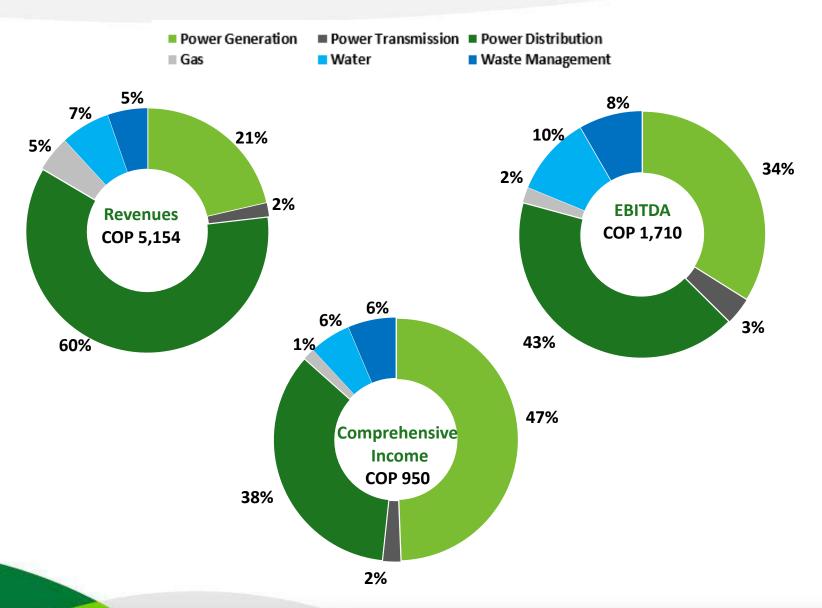




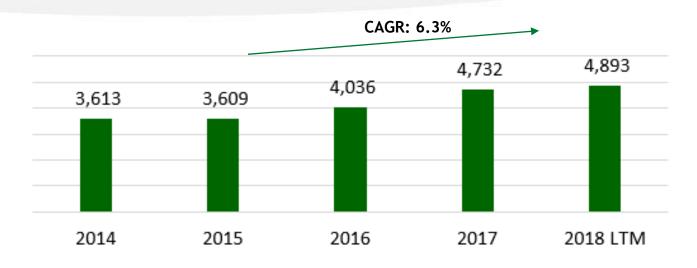
### **EPM Group by Colombian and International Subsidiaries**

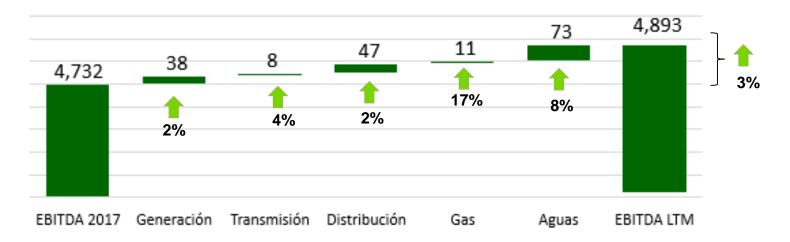


### **EPM Group by Segments**

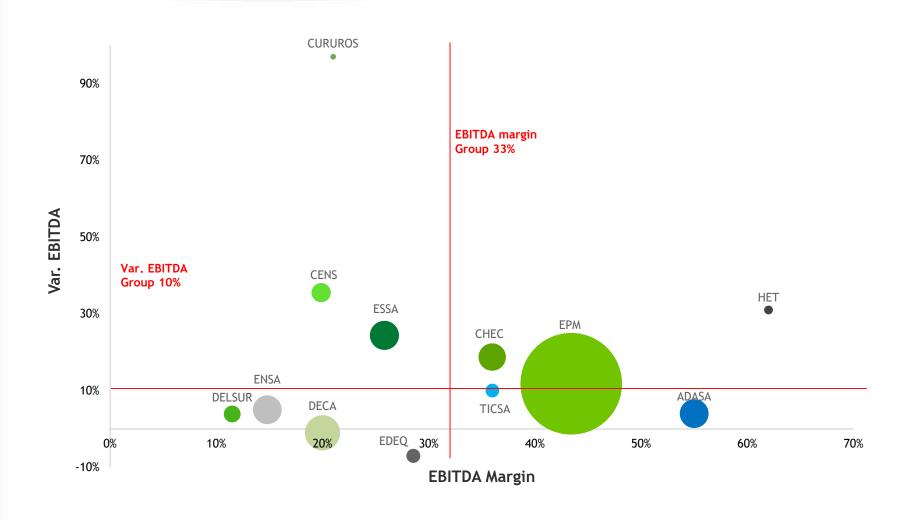


#### **EPM Group EBITDA**

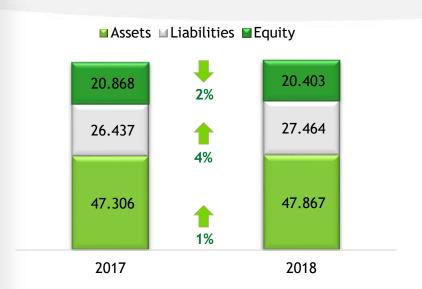




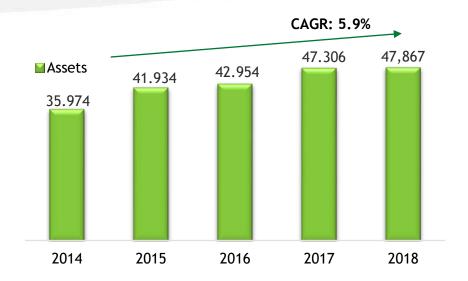
### **EPM Group EBITDA**

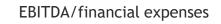


#### **EPM Group - Statement of Financial Position**



Ratios	2017	2018
Total debt	56	57
Financial debt	38	39
EBITDA/financial expenses	5.63	5.74
Total Long Term Debt/EBITDA	3.33	3.35

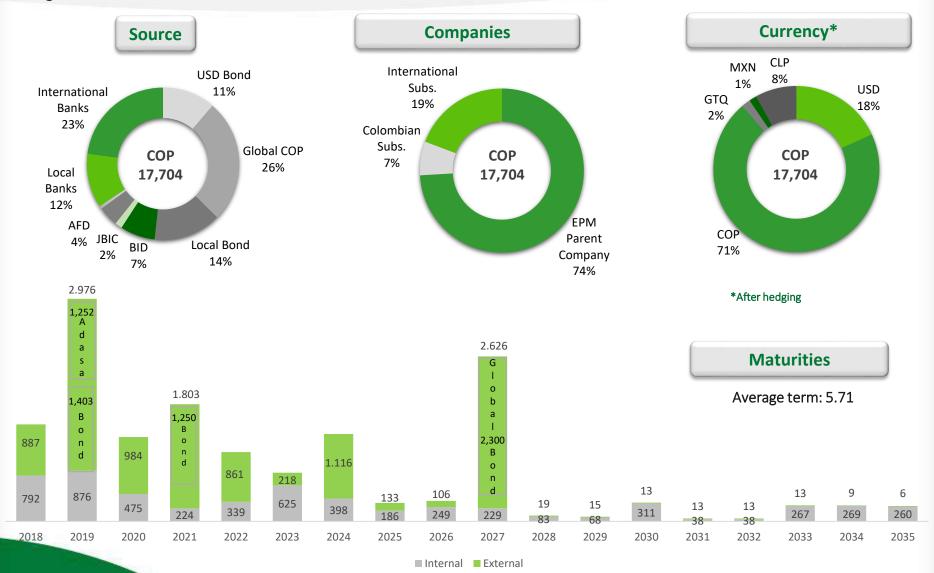








#### **Debt Profile**



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- This presentation contains forward-looking statements which are subject to several risks, uncertainties and circumstances relative to the operations and business environments of EPM. These factors could cause actual results to materially differ from any future result, expressed or implied, in such forward-looking statements. Accordingly, EPM cannot guarantee any results or future events. EPM expressly states that it will be under no obligation to update the forward-looking statements or any other information herein contained.
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- o 2017 Offering Memorandum (Risk Factors Chapter, pages 34 and 35): Bloomberg: CFAP810558



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